



BOARD OF DIRECTORS' MEETING

Based on the Company's Articles of Association, Telkom's Board of Directors has a stipulation to hold an internal meeting once a month, but may hold other meetings at any time. Meanwhile, joint meetings between the Board of Directors and the Board of Commissioners are held at least 1 time in 4 months.

In meeting, a quorum is reached when more than half of the members of the Board of Directors are present or legally represented at the meeting. Each member of the Board of Directors who is present or legally represented has one vote. The decision making mechanism at the Board of Directors meeting is based on deliberation to reach consensus. If consensus is not reached, then decision making will be carried out based on the majority vote of the members of the Board of Directors who are present.

In 2021, Telkom Board of Directors has held 61 meetings. The following table explains the frequency of attendance of the Board of Directors' meetings during the 2021 reporting period.

Board of Directors' Attendance and Agenda at Internal Meetings											
No.	Date	Meeting's Agenda									
1.	January 5, 2021	1.	Report of Operational Performance & Revenue of W5 December 2020								
		2.	Highlight Report of Consolidated Performance Achievement 2020 CFU/FU and 2021 Radir Report Format								
		3.	Report of Limited Agenda								
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾
		√	√	√	√	√	√	√	√	N/A	
2.	January 12, 2021	1.	Report of Operational Performance & Revenue YtD December 2020 (Outlook)								
		2.	Report of 2021 Corporate Theme's Logo								
		3.	Kick Off of COVID-19 Vaccine Task Force of TelkomGroup								
		4.	Report of IndiHome WiFi Improvement								
		5.	Report of Limited Agenda								
Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
		√	√	√	√	√	√	√	√	N/A	
3.	January 19, 2021	1.	Report of Operational Performance & Revenue of W2								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
		√	√	√	√	√	√	√	√	N/A	
4.	January 26, 2021	1.	Report of Operational Performance & Revenue YtD December 2020 (Closing) and W3 January 2021								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
		5.	Report of Limited Agenda								
Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
		√	√	√	√	√	√	√	√	N/A	
5.	January 27, 2021	1.	RAGAB Material Update YtD Desember 2020								
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾
			√	√	√	√	√	√	√	N/A	
6.	February 2, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W4 January 2021								
Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
			√	√	√	√	√	√	√	N/A	

Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda									
7.	February 9, 2021	1.	Report of Operational Performance & Revenue YtD January 2021 (Outlook)								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
8.	February 16, 2021	1.	Report of Operational Performance & Revenue of W2 February 2021 (additional Update SI Priority Program Progress YtD January 2021)								
		2.	Report of Preparedness Task Force of TIK Event PON XX Papua 2021 and Task Force Satellite Launch 113 BT								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
9.	February 22, 2021	1.	RAGAB Material Update YtD January 2021								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	-	√	√	√	√	N/A
10.	February 23, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue YtD January (Closing) (additional SI Metrik Outcome) and W3 February 2021								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	-	√	√	√	√	N/A
11.	March 2, 2021	1.	Report of Operational Performance & Revenue of W4 February 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
12.	March 9, 2021	1.	Report of Operational Performance, Revenue & Progress SI Action Based YtD February 2021 (Outlook)								
		2.	Report related to COVID-19 Platform								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
		5.	Report of Limited Agenda								
		6.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
13.	March 16, 2021	1.	Report of Operational Performance & Revenue W2 March 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
14.	March 23, 2021	1.	Report of Operational Performance & Revenue YtD February (Closing) and W3 March 2021								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
15.	March 25, 2021	1.	RAGAB Material Update YtD February 2021								
		2.	Report of 2021 Individual KPI Proposal								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A
16.	March 30, 2021	1.	Report of Operational Performance & Revenue of W4 March 2021								
		2.	Report of IPTV 2 nd Platform								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	√	√	√	√	√	√	√	√	N/A



Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda												
17.	April 6, 2021	1.	Report of Operational Performance, Revenue & Progress SI Action Based YtD March 2021 (Outlook)											
		2.	Report of JakX: QuickWin IndiHome Progress											
		3.	Report of Limited Agenda											
		4.	Report of Limited Agenda											
		5.	Report of Limited Agenda											
		6.	Report of Limited Agenda											
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
	√	√	√	√	√	√	√	√	√	N/A				
18.	April 13, 2021	1.	Report of Operational Performance & Revenue W1 April 2021											
		2.	Report of Limited Agenda											
		3.	Report of Limited Agenda											
		4.	Report of Limited Agenda											
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
			√	√	√	√	√	√	√	√	√	N/A		
		19.	April 19, 2021	1.	Report of Company Performance YtD March 2021									
2.	RAGAB Material Update YtD March 2021													
Attendance List	RA			DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
	√			√	-	√	√	√	√	√	√	N/A		
20.	April 20, 2021			1.	Report of Operational Performance & Revenue YtD March (Closing) and W2 April 2021									
				2.	Report of Limited Agenda									
				Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
			√	√	√	√	√	√	√	√	√	N/A		
		21.	April 26, 2021	1.	RAGAB Material Update YtD Maret 2021									
				2.	Report of Peraturan Dana Pensiun (PDP) Dapen									
				3.	Report of Integrated Audit of 2020 Financial Year									
Attendance List	RA			DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
	√			√	√	√	√	√	√	√	√	N/A		
22.	April 28, 2021			1.	Submission of Communication (News Release) regarding Achievement of FY 2020 Financial Performance to Stakeholder									
				2.	Report of AGMS Progress and Annual Report of 2020 Financial Year									
		3.	Report of Giving THR for Retirees											
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
			√	√	√	√	√	-	√	√	√	N/A		
		23.	May 4, 2021	1.	Report of Operational Performance & Revenue of W4 April 2021									
				2.	Report of Limited Agenda									
3.	Report of Limited Agenda													
4.	Report of Limited Agenda													
5.	Report of Limited Agenda													
Attendance List	RA			DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
	√			√	√	√	√	√	√	√	√	N/A		
24.	May 5, 2021	1.	Presentation of Mitratel IPO Proposal for Follow up Final Approval											
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾		
			√	√	√	√	√	√	√	√	√	N/A		
		25.	May 10, 2021	1.	Report of Limited Agenda									
				2.	Report of Operational Performance, Revenue & Progress SI Action Based YtD April 2021 (Outlook)									
				Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
					√	√	√	√	√	√	√	√	√	N/A

Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda											
26.	May 18, 2021	1.	Report of Operational Performance & Revenue of W2 May 2021										
		2.	Report of FU DB: Exposure of NPS Consumer										
		3.	Report of Limited Agenda										
		4.	Report of Limited Agenda										
		5.	Report of Limited Agenda										
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
	√	√	√	√	√	√	√	√	√	N/A			
27.	May 20, 2021	1.	Report of Management YtD April 2021										
		2.	BOC Concern which reported regularly										
		3.	Follow up RAGAB April 2021: Assessment regarding Readiness and DigiCo B2C Prospect in Telkomsel										
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
			√	√	√	√	√	√	√	√	√	N/A	
		28.	May 25, 2021	1.	Report of Limited Agenda								
2.	Report of Operational Performance & Revenue YtD April (Closing) and W3 May 2021												
Attendance List	RA			DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
	√			√	√	√	√	√	√	√	√	N/A	
29.	June 2, 2021			1.	Report of Operational Performance & Revenue of W4 May 2021								
				2.	Report of Limited Agenda								
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
			√	N/A	√	√	√	√	√	√	√	√	
		30.	June 8, 2021	1.	Report of Operational Performance, Revenue & Progress SI Action Based YtD May 2021 (Outlook)								
				2.	Report of Telkom Digital Indonesia Fund								
3.	Report of Limited Agenda												
Attendance List	RA			DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
	√			N/A	√	√	√	√	√	√	√	√	
31.	June 15, 2021			1.	Report of Operational Performance & Revenue of W1 June 2021								
		2.	Report of Telkom 56 th Anniversary Preparation										
		3.	Report of Limited Agenda										
		4.	Report of Limited Agenda										
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
			√	N/A	√	√	√	√	√	√	√	√	
32.	June 22, 2021	1.	Report of Operational Performance & Revenue YtD May (Closing) and W2 June 2021										
		2.	Report of Limited Agenda										
		3.	Report of Limited Agenda										
		4.	Report of Limited Agenda										
		5.	Report of Limited Agenda										
		6.	Report of Limited Agenda										
Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾			
	√	N/A	√	√	√	√	√	√	√	√			
33.	June 29, 2021	1.	Report of Limited Agenda										
		2.	Report of Telkom Smart Campus Award Activity Preparation										
		3.	Report of Operational Performance & Revenue of W4 June 2021										
		Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
			√	N/A	√	√	√	√	√	√	√	√	
		34.	June 30, 2021	1.	Report of Satellite 113 BT Project Progress								
Attendance List	RA			DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾	
	√			N/A	√	√	√	√	√	√	√	√	



Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda									
35.	July 6, 2021	1.	Report of Operational Performance, Revenue & SI Program Action Based YtD June 2021 (Outlook)								
		2.	Sharing McKinsey: Outperforming in a Post-COVID World								
		3.	Report of Limited Agenda								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
36.	July 13, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W1 July 2021								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
37.	July 21, 2021	1.	Report of Operational Performance & Revenue of W2 July 2021								
		2.	Report of TelkomGroup's Vaccination Update								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
		5.	Report of Limited Agenda								
		6.	Report of Limited Agenda								
		7.	Report of Limited Agenda								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
38.	July 27, 2021	1.	Report of Operational Performance & Revenue YtD June (Closing) and W3 July 2021								
		2.	Report of DIC (Digital & Innovation Committee) Update								
		3.	Report of Progress Cyber Security TelkomGroup								
		4.	2 nd Sharing McKinsey "Data and Analytics as an Unlock for Both New Digital Businesses and Existing Core Business"								
		5.	Report of Limited Agenda								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
39.	August 10, 2021	1.	Report of Operational Performance, Revenue & SI Program Action Based YtD July 2021 (Outlook)								
		2.	Report of FU DB: Report of DIC (Digital & Innovation Committee) Charter								
		3.	Report of Limited Agenda								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	-	√	√	√	-
40.	August 18, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W2 August 2021								
		3.	Report of Deployment HDC Progress								
		4.	Report of Limited Agenda								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
41.	August 24, 2021	1.	Report of STO Rantepao Migration Scenario related to STO Rantepao Land Claim PK - North Toraja								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
		5.	Report of Operational Performance & Revenue YtD July (Closing) and W3 August 2021								
	Attendance List	RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√

Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda									
42.	August 31, 2021	1.	Report of Operational Performance & Revenue of W4 August 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
43.	September 1, 2021	1.	Report of Operational Performance & Revenue of W4 August 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
44.	September 7, 2021	1.	Report of Operational Performance, Revenue & SI Program Action Based YtD August 2021 (Outlook)								
		2.	Report of POSKO PON XX Papua Preparation								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
45.	September 14, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W1 September 2021								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
46.	September 21, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue YtD Agustus (Closing) and W2 September 2021								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
47.	September 28, 2021	1.	Report of Operational Performance & Revenue of W3 September 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
48.	October 5, 2021	1.	Report of Operational Performance, Revenue & SI Program Action Based YtD September 2021 (Outlook)								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	-	√	√	√	√	√
49.	October 12, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W1 October 2021								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
50.	October 19, 2021	1.	Report of Operational Performance & Revenue W2								
		2.	Report of Telkom's WiFi Development Strategy								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√



Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda									
51.	October 21, 2021	1.	Report of Management YtD September 2021								
		2.	BOC Concern which reported regularly								
		3.	BOC Concern non-routine October 2021: Corporate Communication Strategy in Preparing Narrative of TelkomGroup as a Digital Telco and Guarding Narrative of Strategic Initiatives in Telkom and its Subsidiaries								
		4.	RKAP Proposal for 2022								
		5.	Change of Proposal for Peraturan Dana Pensiun (PDP) Dapen Telkom								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
52.	November 1, 2021	1.	Report of Operational Performance & Revenue of W4 Oktober 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
53.	November 9, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance, Revenue & SI Program Action Based YtD October 2021 (Outlook)								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
54.	November 16, 2021	1.	Report of Operational Performance & Revenue of W2 November 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
55.	November 23, 2021	1.	Report of Operational Performance & Revenue YtD Oktober (Closing) and W3 November 2021								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	-
56.	November 26, 2021	1.	Report of Management October September 2021								
		2.	BOC Concern which reported regularly								
		3.	Additional Concern that needs to be reported: Update on the study regarding addition of MDI representative office abroad								
		4.	Additional discussion: Establishment of DigiCo subsidiary, with Blue company being a Pure Digital company that will experience losses in the first year and how to anticipate it								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
57.	November 30, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W4 November 2021								
		3.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
58.	December 7, 2021	1.	Report of Operational Performance, Revenue & SI Program Action Based YtD November 2021 (Outlook)								
		2.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
59.	December 14, 2021	1.	Report of Limited Agenda								
		2.	Report of Operational Performance & Revenue of W1 December 2021								
		3.	Report of New Platform TV/Video Preparation Plan								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√

Board of Directors' Attendance and Agenda at Internal Meetings

No.	Date	Meeting's Agenda									
60.	December 21, 2021	1.	Report of Operational Performance & Revenue YtD November (Closing) and W2 December 2021								
		2.	Report of Limited Agenda								
		3.	Report of Limited Agenda								
		4.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√
61.	December 30, 2021	1.	Global Expansion Strategy Presentation								
		2.	Report of Operational Performance & Revenue of W3 December 2021								
		3.	Report of Product and New Product Performance in 2021								
		4.	Report of Socialization of UU Harmonisasi <i>Peraturan Perpajakan</i> (HPP)								
		5.	Report of Telkom Click 2020 Readiness								
		6.	Report of Limited Agenda								
		7.	Report of Limited Agenda								
Attendance List		RA	DR⁽¹⁾	AW⁽¹⁾	HS⁽¹⁾	FMV⁽¹⁾	EW	HW⁽¹⁾	MFR⁽¹⁾	BSW⁽¹⁾	BW⁽²⁾
		√	N/A	√	√	√	√	√	√	√	√

Remarks:

RA	Ririek Adriansyah	EW	Edi Witjara	(1)	Since May 28, 2021
DR	Dian Rachmawan	HW	Herlan Wijanarko	(2)	Up to May 28, 2021
AW	Afriwandi	MFR	Muhamad Fajrin Rasyid		
HS	Heri Supriadi	BSW	Budi Setyawan Wijaya		
FMV	FM Venusiana R.	BW	Bogi Witjaksono		

Board of Directors' Attendances at Internal Meeting

No.	Name	Position	Total Meetings	Total Attendances	Percentage of Attendance
1.	Ririek Adriansyah	President Director	61	61	100
2.	Heri Supriadi	Director of FRM	61	61	100
3.	FM Venusiana R.	Director of CONS	61	59	96.72
4.	Herlan Wijanarko	Director of NITS	61	60	98.36
5.	Muhamad Fajrin Rasyid	Director of DB	61	61	100
6.	Budi Setyawan Wijaya	Director of SP	61	61	100
7.	Edi Witjara	Director of EBIS	61	59	96.72
8.	Afriwandi	Director of HCM	61	60	98.36
9.	Dian Rachmawan	Director of WINS ⁽¹⁾	28	28	100
10.	Bogi Witjaksono	Director of WINS ⁽²⁾	33	32	96.97

Remarks:

- (1) Since May 28, 2021
 (2) Up to May 28, 2021